



DEPARTMENT OF THE ARMY  
U.S. Army Corps of Engineers  
WASHINGTON, DC. 20314-1000

REPLY TO  
ATTENTION OF:

19 NOV 2001

CECW-BA

MEMORANDUM FOR See Distribution

SUBJECT: Revised Delegation of Approval Authorities Under the Formerly Utilized Sites Remedial Action Program

1. References.

- a. CELRD-MT-M Memorandum dated 16 May 2001, Subject: FUSRAP Approval Authority Matrix
- b. CECC-ZA Memorandum dated 5 April 2001, Subject: The Importance of Preventive Law in the Execution of Corps Programs-The Role of Legal Review and Resolution of Non-Concurrences.
- c. CECC-ZA Memorandum dated 9 January 2001, Subject: Definition of Nationally Significant/Precedential Cases

2. Enclosed is the revised Mandatory Review and Approval Authority Matrix for the Formerly Utilized Sites Remedial Action Program (FUSRAP). I have accepted your recommended changes to the 18 August 1998 version with one change. The change clarifies that the inclusion or exclusion of a potential new site requires Headquarters approval. Also several additional documents/activities, Disposal Strategy, Land Use Implementation Plan, and Declaration of Response Complete, have been added to the matrix, consistent with the requirements of guidance under development. I appreciate the thought and effort that went into your proposal.

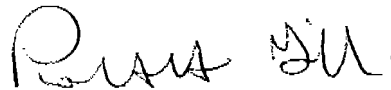
3. Delegation of approval authorities to the lowest level consistent with sound business practices is an essential element of the Corps project management business process, as are effective horizontal and vertical project management teams. Including Headquarters FUSRAP team members as fully participating members of your vertical program and project management teams will ensure that this revision of the matrix will expedite the process without sacrificing policy level review. This Headquarters must continue to play a key role in assuring that policies are applied consistently across the program, that precedents are not established which might adversely impact other projects, and that there has been full coordination with federal and state regulatory agencies.

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4. There are continuing indications, most recently a letter from Association of State and Territorial Solid Waste Management Officials (ASTSWMO), a copy of which was provided to your FUSRAP program managers, that a greater effort must be made to establish partnerships with your federal and state regulators. This delegation of approval authorities is consistent with where the primary responsibility for establishing and maintaining these partnerships is located. It also increases your responsibilities in this regard.

5. I endorse your commitment to continue the practice of requiring Districts to provide justification if they decline to accept significant recommendations of the HTRW-CX, and recommend that you extend this requirement for justification to significant recommendations of the HQUSACE FUSRAP team which the District declines to accept. In addition; I remind you that reference 1 .b. mandates resolution of non-concurrences resulting from legal review and, when resolution is not possible, elevation of the issue within appropriate chains of command. You should also elevate to the Headquarters and the Office of the Chief Counsel cases involving nationally significant or precedential legal issues, as defined in reference 1 .c.



ROBERT H. GRIFFIN  
Brigadier General, 'U.S. Army  
Director of Civil Works

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Authorities

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**FUSRAP REVIEW AND APPROVAL AUTHORITY MATRIX**

<b>Document/Activity</b>	<b>MSC</b>	<b>HTRW-CX</b>	<b>HQ</b>	<b>DOE</b>
Determination of Site Eligibility				D
Addition/Elimination of Eligible Site to/from FUSRAP	D	I	A	I
Determination and Designation of Vicinity Property	D, A	I	I	
Preliminary Assessment/Site Inspection	D, A	R	I	
Remedial Investigation	D, A	R	I	
Non-Time Critical Removal (EE/CA) Documents:				
- \$5M and less	D, A	R		
- Over \$5M	D, A	R	R	
Time Critical Removal Document	D, A	R	I	
Feasibility Study	D, A	R	R	
Proposed Plan	D, A	R	R	
Record of Decision/Decision Document	D, A	R	R	I
Disposal Strategy	D, A	R		
Land Use Implementation Plan	D,A	R	R	I
Federal Facility Agreement	D, A	R	R	
Declaration of Response Complete	D, A	R	I	I
Site Closeout Report	D, A	R	R	I
No Further Action (NOFA)	D, A	R	R	I
Regulatory Manifests	D, A			
Grants and Cooperative Agreements	D, A		I	
Operation and Maintenance (O&M) Plan	D, A	R	I	I
O&M Records/Reports:				
- First 2 Year O&M	D, A			
- Year 3 and On	I			D
- First 5 Year Review	D, A	R	I	R
- Second 5 Year Review and On				D
Project Coordination/Transmittals to DOE	D,A	I	I	I

**Concept:** FUSRAP functions with vertical and horizontal teams. This table identifies responsibilities of vertical team members and assumes that the HQ, MSC and HTRW-CX are involved throughout the process with the district during project execution and the development of documents.

**Legend:**

A – Approval/Signature

D – Develop/Execute

I – Information Copy

R – Mandatory Review, HTRW-CX technical and legal and HQ policy reviews are concurrent

FUSRAP – Formerly Utilized Sites Remedial Action Program

MSC – Major Subordinate Command

HTRW-CX – Hazardous, Toxic and Radioactive Center of Expertise

HQ – HQUSACE

DOE – Department of Energy